

Dear Readers,

Dear Partners and Friends,

I am very happy to hand you over proceedings from our 3rd International Workshop on flexibility in sustainable construction. The flexible approach mentioned in the title refers to the current management trends (Industry 4.0, Quality 4.0, Marketing 4.0, and Project Management 2.0) that facilitate the implementation of construction processes in a changing environment based on flexibility options. Naturally, the theme of the speeches covers a broader range of issues related also to risk management, the use of BIM technology for quality management etc.

We were pleased to host university representatives and industry practitioners who had the opportunity to discuss jointly the proposals regarding the promotional work of our junior colleagues. Thanks to all international participants hoping for further cooperation, we sincerely thank our reliable industrial partners: BASF, Peri, ViaCon and WPIP.

Thanks also to Dr. Marcin Gajzler and Piotr Nowotarski for the perfect organization of the meeting and cooperation with our publisher. I hope that your visit in Poznan also allowed discussions outside the conference room during our organized tours included in social program as well as an individualized tour of our city, which offers many attractions within easy walking distance of the Poznan University of Technology campus (Malta Lake, Old Market Square, Aqua Park Malta etc.).

I would like to thank all the participants and invite all of you with your friends to join our next meetings in the near future – May 2019.

Jerzy Paslawski